

PAAF Quality Review

EIRA with PAAF / PAAF with EIRA Alignment Guidelines

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REVISION HISTORY

The following table shows the development of this document.

Version	Date	Description	Created by	Reviewed by
1.0	31/01/2024	Version for review	NTT DATA	Mario CABELLOS

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1. INTRODUCTION

This document entitled “EIRA with PAAF / PAAF with EIRA Alignment Guidelines” is focused on the elaboration of an analysis of the alignment between EIRA and PAAF, created for modelling public administrations.

Table 1 PAAF and EIRA definition

PAAF	<p>The PAAF model is intended to be a starting point for developing an Enterprise Architecture for any Public Administration.</p> <p>The model is published by the Public Governance Institute of KU Leuven (https://soc.kuleuven.be/io/english)</p> <p>PAAF is aimed at modelling a complete Public Administration using an Enterprise Architecture Framework.</p>
EIRA	<p>European Interoperability Architecture (EIRA) aims for improving the interoperability between services and IT systems in the EU. This architecture supports the efficient collaboration between EU organisations in EU, defining principles and standards for interoperability.</p> <p>EIRA is a reference architecture focused on the End-to-End design of an interoperable digital public service</p>

Although the scope of both is different, there exists a potential for alignment between these models as EIRA also uses motivation and strategic ABBs to model properly the architecture to define. Also, they use ArchiMate as modelling language.

This document analyses the potential alignment of PAAF and EIRA, offering a series of guidelines and examples explaining the usage of EIRA’s ABB supporting the representation of PAAF model and vice versa.

This document has been structured with the following sections:

- **PAAF – EIRA Models:** Depicts the complete view of the elements and their relationship of the ABBs in the scope of this alignment. There are diagrams for both PAAF and EIRA.
- **PAAF <-> EIRA Alignment Guidelines:** Identify the correspondences between ABBs on both models, considering the alignment in both directions. Contains guidelines and examples of how to use EIRA and PAAF ABBs.
- **PAAF – EIRA Cheat Sheet:** A summary of the alignment between PAAF and EIRA ABBs for quick reference.

2. PAAF – EIRA MODELS

As mentioned before, this section depicts the complete view of the elements and their relationship of the ABBs in the scope of this alignment. There are diagrams for both PAAF and EIRA.

2.1. PAAF Metamodel

The following is an extraction of PAAF metamodel. These elements have been identified as having a mapping with EIRA ABBs. Dimmed ABBs are out of the scope of this analysis and have been depicted to keep the consistency of the metamodel.

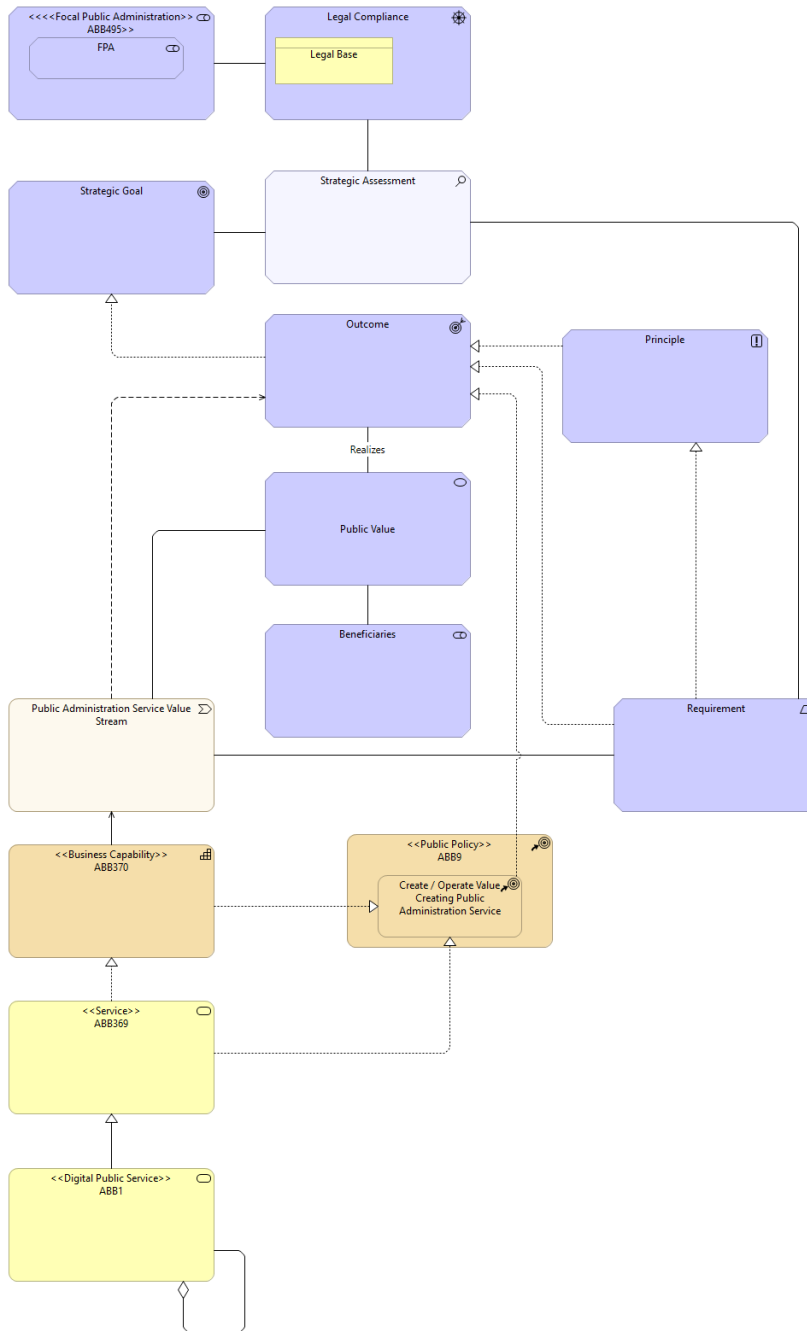


Figure 1. PAAF metamodel

2.2. EIRA Metamodel

The following metamodel depicts the ABBs of EIRA in the scope of this analysis. These ABBs have been identified having a mapping with PAAF.

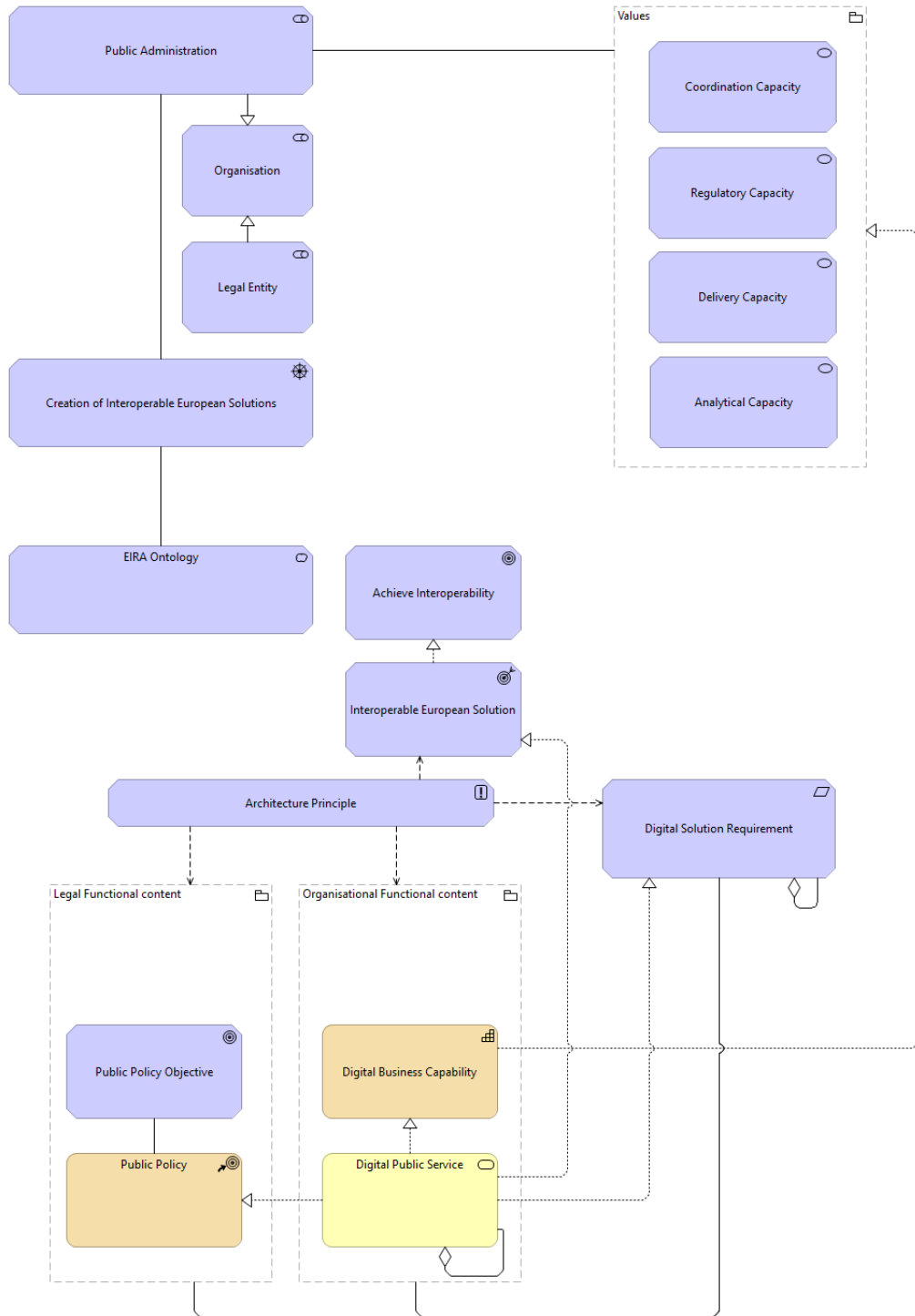


Figure 2. EIRA metamodel

2.3. PAAF <-> EIRA Alignment Guidelines

This section explains the correspondence of PAAF and EIRA for the following ABBs.

Table 2. PAAF – EIRA ABBs

PAAF ABB	EIRA ABB
PAAF:Focal Public Administration	EIRA:Public Administration
PAAF:Legal Compliance	EIRA:Creation of Interoperable European Solutions
PAAF:Strategic Goal	EIRA:Achieve Interoperability
PAAF:Requirement	EIRA:Digital Solution Requirement
PAAF:Principle	EIRA:Architecture Principle
PAAF:Outcome	EIRA:Interoperable European Solution
PAAF:Public Value	EIRA:Coordination Capacity EIRA:Regulatory Capacity EIRA:Delivery Capacity EIRA:Analytical Capacity
PAAF:Beneficiaries	EIRA:Individual EIRA:Legal Entity
PAAF:Public Policy	EIRA:Public Policy
PAAF:Business Capability	EIRA:Digital Business Capability
PAAF:Digital Public Service	EIRA:Digital Public Service

Each chapter contains a definition for the PAAF and EIRA ABBs and a guideline helping the reader to model properly the element.

Additionally, examples between ABBs are explained using tables and each table represents the correspondence between PAAF and EIRA element. The table contains two main rows:

- PAAF: Defining the ABB on PAAF side.
- EIRA: Defining the ABB on EIRA side.

Some additional rows have been added for the description of the element both in PAAF and EIRA, as depicted in the following table.

Table 3. PAAF – EIRA Table Description

PAAF	ABB	Name of the element on PAAF

	Concept	Concept from ArchiMate’s metamodel
	ID	ID of the ABB on PAAF
	Description	Description of the ABB using PAAF as a source.
	Representation	ArchiMate’s representation for PAAF
EIRA	ABB	Name of the element on EIRA
	Concept	Concept from ArchiMate’s metamodel
	ID	ID of the ABB on EIRA
	Description	Description of the ABB using EIRA as a source.
	Example	Example of using the EIRA ABB.
Alignment Saliency PAAF2EIRA		Explanation of the reason for the PAAF to EIRA alignment point of view. Direct mapping between PAAF and EIRA ABBs will only contain one explanation for both.
Alignment Saliency EIRA2PAAF		Explanation of the reason for the EIRA to PAAF alignment point of view. Direct mapping between PAAF and EIRA ABBs will only contain one explanation for both.

2.3.1. Focal Public Administration

The PAAF:Focal Public Administration architectural building block (ABB) represents the Administration that is modelled in this Enterprise Architecture model.

It is a specialisation of the [EIRA:Public Administration] ABB495 from the European Interoperability Reference Architecture (EIRA).

All other ABB in this model have to be interpreted in the context of the Focal Public Administration, which is the central unit of analysis.

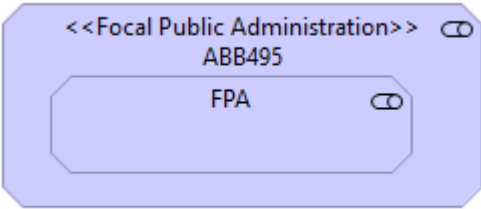
If the FPA is part of a larger organisation, that can be documented here or it can be made explicit in the model by including a ABB495 (EIRA:Public Administration) stakeholder.

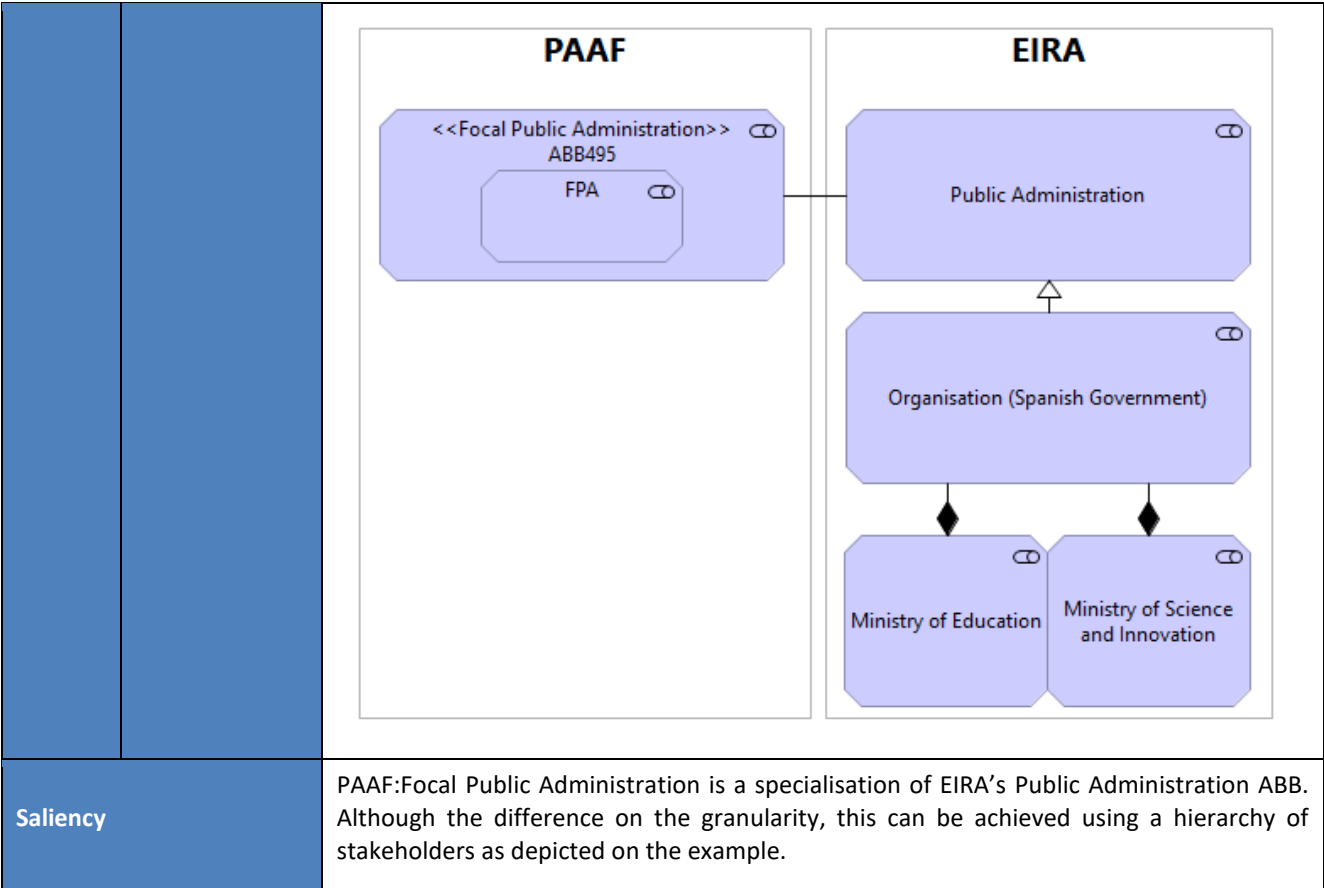
The following list is a guideline for modelling this ABB:

- What is the focal public administration (FPA) which provides the interoperable digital public service (IDPS)?

Table 4. Focal Public Administration

PAAF	ABB	Focal Public Administration
	Concept	Stakeholder
	ID	ABB495

	Description	<p>The PAAF:Focal Public Administration architectural building block (ABB) represents the Administration that is modelled in this Enterprise Architecture model.</p> <p>It is a specialisation of the [EIRA:Public Administration] ABB495 from the European Interoperability Reference Architecture (EIRA).</p> <p>All other ABB in this model have to be interpreted in the context of the Focal Public Administration, which is the central unit of analysis.</p> <p>If the FPA is part of a larger organisation, that can be documented here or it can be made explicit in the model by including a ABB495 (EIRA:Public Administration) stakeholder.</p>
	Representation	
EIRA	ABB	Public Administration
	Concept	Stakeholder
	ID	http://data.europa.eu/dr8/PublicAdministrationStakeholder
	Description	Public Administration is linked to Stakeholder ABB from EIRA. As PAAF:FAP might represent a large organisation, more granularities can be added representing a hierarchy of sub elements, i.e. departments, administrations, etc.
	Example	The following Stakeholder viewpoint represents an example of the hierarchy:



2.3.2. Legal Compliance


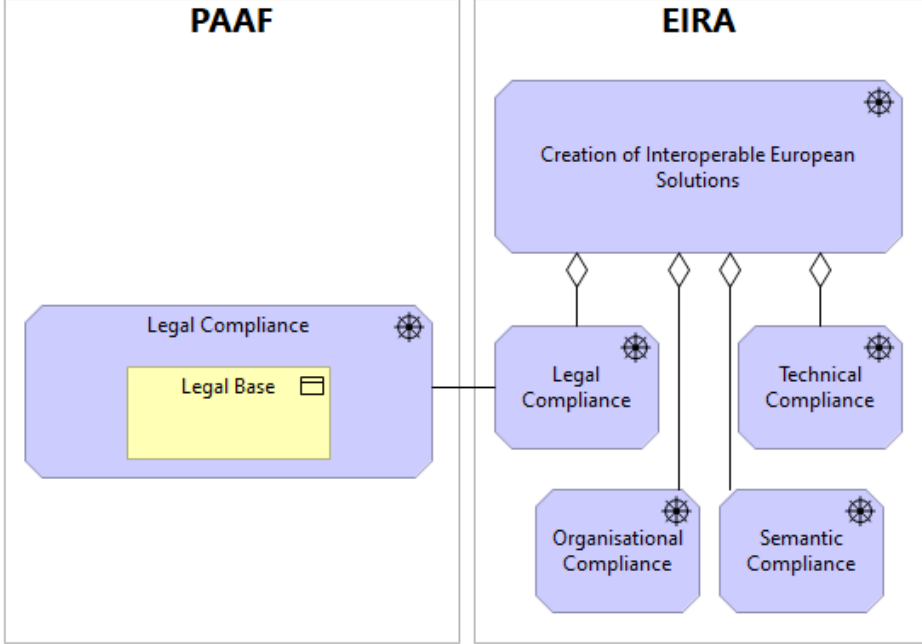
Legal Compliance is the result of an organization's commitment to a culture of integrity, good governance, and transparency.

The following list is a guideline for modelling this ABB:

- What is the legal base for the FPA for providing the IDPS?
- Are there other important drivers for providing the IDPS?
- Ensure including EU, national, regional and local legislation and/or policies as required.

Table 5. Legal Compliance

PAAF	ABB	Legal Compliance
	Concept	Driver
	ID	N/A
	Description	Legal Compliance is the result of an organization's commitment to a culture of integrity, good governance, and transparency.

	Representation	
EIRA	ABB	Creation of Interoperable European Solutions
	Concept	Driver
	ID	http://data.europa.eu/dr8/CreationOfInteroperableEuropeanSolutionsDriver
	Description	The Creation of Interoperable European Solutions Driver represents an external or internal condition that motivates the public organisation to define its goals and implement the changes necessary to create Digital Public Services.
	Example	<p>The following ABBs represent the alignment between PAAF and EIRA.</p> 
Alignment Saliency PAAF2EIRA		Drivers motivate the organisation to implement the changes to create Digital Public Services. As part of the LOST views, the solution defined has to be compliant with Legal, Organisational, Semantic and Technical view. PAAF:Legal Compliance driver can be aligned with the EIRA:Legal Compliance on EIRA side.
Alignment Saliency EIRA2PAAF		EIRA defines a EIRA:Legal Compliance driver, which corresponds an aggregation of EIRA:Creation of Interoperable European Solutions. Thus, this EIRA's ABB can be aligned with PAAF:Legal Compliance.


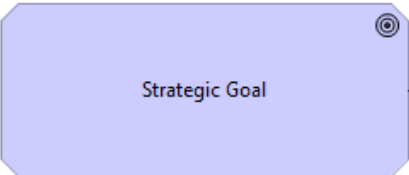
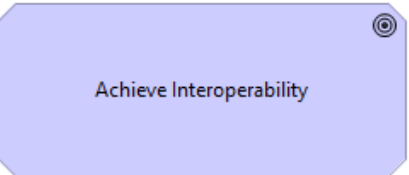
2.3.3. Strategic Goal

The strategic goals are the specific objectives and/or results to achieve.

The following list is a guideline for modelling this ABB:

- What is/are the FPAs strategic goal(s) that imply the need of providing the IDPS?
- Can these be linked to the operational goals of achieving interoperability?
 - ABB320
 - ABB321
 - ABB322
 - ABB323

Table 6. Strategic Goal

PAAF	ABB	Strategic Goal
	Concept	Goal
	ID	N/A
	Description	The strategic goals are the specific objectives and/or results to achieve.
	Representation	
EIRA	ABB	Achieve Interoperability
	Concept	Goal
	ID	http://data.europa.eu/dr8/AchieveInteroperabilityGoal
	Description	<p>Achieve Interoperability ABB is a Goal. For the purpose of the EIF, interoperability is the ability of organisations to interact towards mutually beneficial goals, involving the sharing of information and knowledge between these organisations, through the business processes they support, by means of the exchange of data between their ICT systems.</p> <p>The interoperability model which is applicable to all digital public services and may also be considered as an integral element of the interoperability-by-design paradigm. It includes: four layers of interoperability: legal, organisational, semantic and technical.</p>
	Example	<p>The following ABBs represent the alignment between PAAF and EIRA.</p> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="border: 1px solid gray; padding: 10px; text-align: center;"> <p>PAAF</p>  </div> <div style="border: 1px solid gray; padding: 10px; text-align: center;"> <p>EIRA</p>  </div> </div>

Alignment Saliency PAAF2EIRA	PAAF:Strategic Goal aggregates more fine-grained goals, such as EIRA:Achieve Interoperability. Thus, PAAF and EIRA goals can be aligned.
Alignment Saliency EIRA2PAAF	PAAF:Strategic Goal aggregates more fine-grained operational goals, such as EIRA:Achieve Interoperability. Thus, EIRA goals can be aggregated as PAAF’s Strategic Goals. As an example, for the purpose of the EIF, interoperability is the ability of organisations to interact towards mutually beneficial goals, involving the sharing of information and knowledge between these organisations, through the business processes they support, by means of the exchange of data between their ICT systems.


2.3.4. Requirement

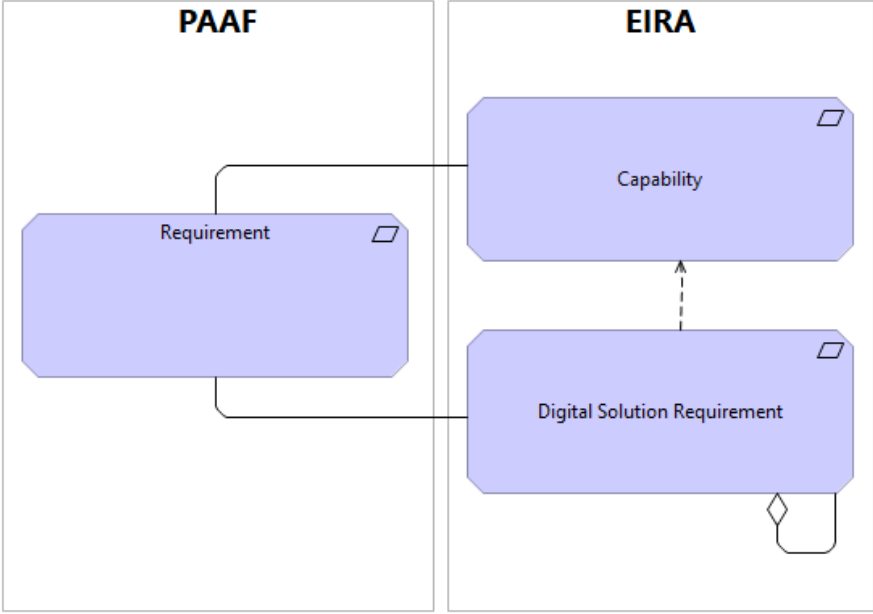
A requirement represents a capability, functionality, or condition that a system or a solution has to meet to satisfy specifications. These specifications come from stakeholders, principles, contracts, or standards.

The following list is a guideline for modelling this ABB:

- What are the requirements for the interoperable digital public service (IDPS), i.e. how should the IDPS be realised?

Table 7. Requirements

PAAF	ABB	Requirement
	Concept	Requirement
	ID	N/A
	Description	A requirement represents a capability, functionality or condition that a system or a solution has to meet to satisfy specifications. These specifications are coming from stakeholders, principles, contracts or standards.
	Representation	
EIRA	ABB	Digital Solution Requirement
	Concept	Requirement
	ID	http://data.europa.eu/dr8/ArchitectureBuildingBlockRequirement
	Description	Architecture Building Block ABB is a Requirement constituting architecture model that describes a single aspect of the overall model. An Architecture Building Block describes generic characteristics and functionalities. Architecture Building Blocks are used to describe reference architectures, solution architecture templates or solution architectures of a specific solutions.

	Example	<p>The following ABBs represent the alignment between PAAF and EIRA.</p> 
Alignment Saliency PAAF2EIRA		<p>PAAF:Requirement can be decomposed in two ABBs on EIRA's side:</p> <ul style="list-style-type: none"> • EIRA:Capability, refers to capacities or high-level functionalities of the solution. • EIRA:Digital Solution Requirement, represents the top level of solution requirements which can be decomposed in more fine-grained requirements if required. <p>It has to be considered that EIRA only supports the capabilities or requirements of the digital solution. Thus, other kind of requirements, such as the ones related to manual business processes, are not expected.</p>
Alignment Saliency EIRA2PAAF		<p>EIRA:Capability refers to capacities or high-level functionalities of the solution and EIRA:Digital Solution Requirement to more fine-grained requirements, but still at high level. Both ABBs can be aligned to PAAF:Requirement as it is expected to only contain high-level requirements or functionalities of the Digital Solution.</p>

2.3.5. Principle

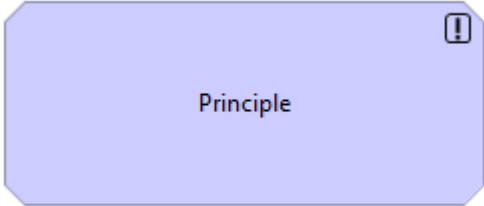
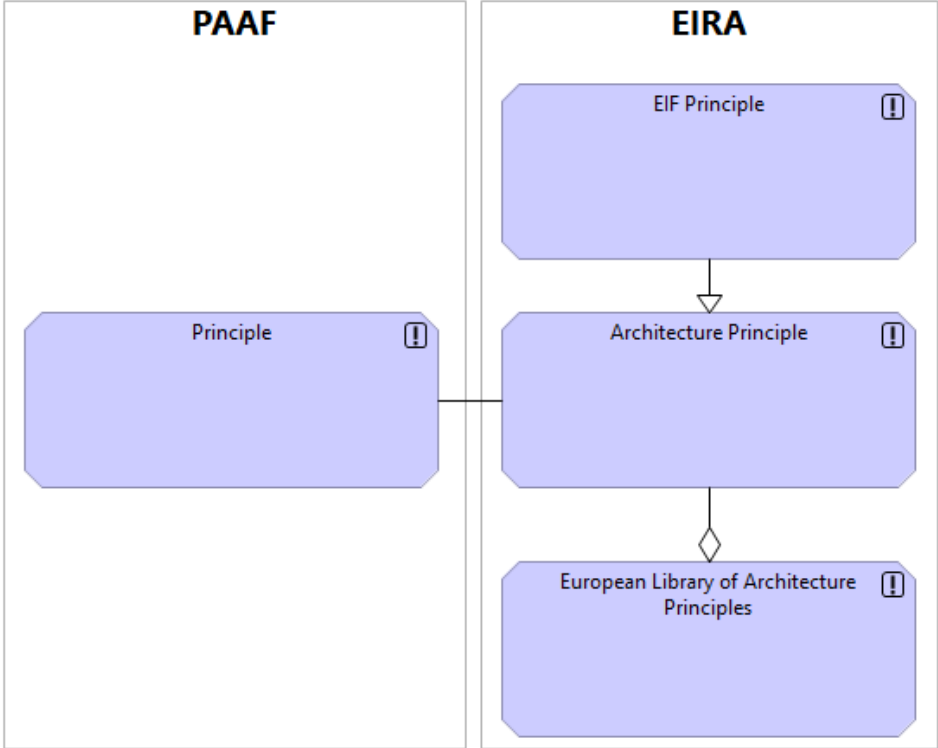
This artifact defines the underlying general rules and guidelines which are generic across the organisation. These principles can be attached to the four layers (Business, Data, Application, and Technology).

The following list is a guideline for modelling this ABB:

- What are principles that apply throughout the entire organisation?
- Can these be aligned with the EIF principles?
- Are the EIRA architecture principles relevant?

Table 8. Principle

PAAF	ABB	Principle
	Concept	Principle

	ID	N/A
	Description	This ABB defines the underlying general rules and guidelines which are generic across the organisation. These principles can be attached to the four layers (Business, Data, Application, and Technology).
	Representation	
EIRA	ABB	Architecture Principle
	Concept	Principle
	ID	http://data.europa.eu/dr8/ArchitecturePrinciple
	Description	<p>Architecture Principle ABB is a Principle defining the underlying general rules and guidelines for the use and deployment of all IT resources and assets across the enterprise.</p> <p>It is possible having several Principles and/or creating a hierarchy, such as a specialization or aggregation.</p>
	Example	<p>The following ABBs represent the alignment between PAAF and EIRA.</p> 

Alignment Saliency PAAF2EIRA	<p>PAAF:Principle defines the guidelines and rules which are generic across the organisation, and EIRA:Architecture Principle defines the top level for principles in EIRA. Therefore, these ABB can be aligned on both sides.</p> <p>This can be decomposed in more fine-grained collections such as EIRA:EIF Principles as shown in the example.</p>
Alignment Saliency EIRA2PAAF	<p>PAAF:Principle defines de guidelines and rules which are generic across the organisation, and EIRA:Architecture Principle defines the top level for principles in EIRA. Therefore, these ABB can be aligned on both sides.</p>

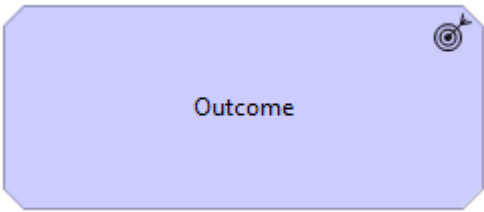
2.3.6. Outcome

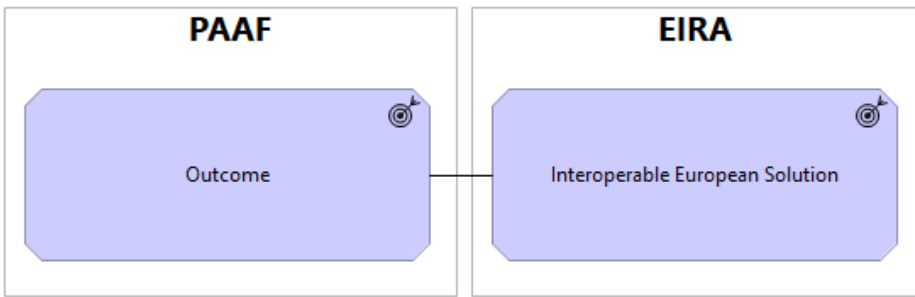
Outcome is the end-result of the value generated through the Public Administration Service Value Stream. This outcome realizes the Strategic Goals identified.

The following list is a guideline for modelling this ABB:

- What is the outcome or the desired outcome for the interoperable digital public service (IDPS) or for the policy decision to create the IDPS?

Table 9. Outcome

PAAF	ABB	Outcome
	Concept	Outcome
	ID	N/A
	Description	Outcome is the end-result of the value generated through the Public Administration Service Value Stream. This outcome realizes the Strategic Goals identified.
	Representation	
EIRA	ABB	Interoperable European Solution
	Concept	Outcome
	ID	http://data.europa.eu/dr8/InteroperableEuropeanSolutionGoal
	Description	It is an interoperable european solution, developed by, or in behalf of, an European public administration that enables the delivery of a digital public service, all of it, in fulfilment of a shared European legislation framework, being managed according a shared governance framework, accessing semantic assets in a shared knowledge base and using digital resources of a shared platform enabling cross-border/cross-organization exchange of data, information, and knowledge indistinctly between public administrations, businesses and citizens in support to the implementation and advancement of an EU, national or local public policy.

	Example	<p>The following ABBs represent the alignment between PAAF and EIRA.</p> 
Saliency		<p>Both elements reference to the result of the value generated supporting the implementation and advancement of an EU, national or local public policy. Therefore, these elements can be aligned on both sides.</p>


2.3.7. Public Value

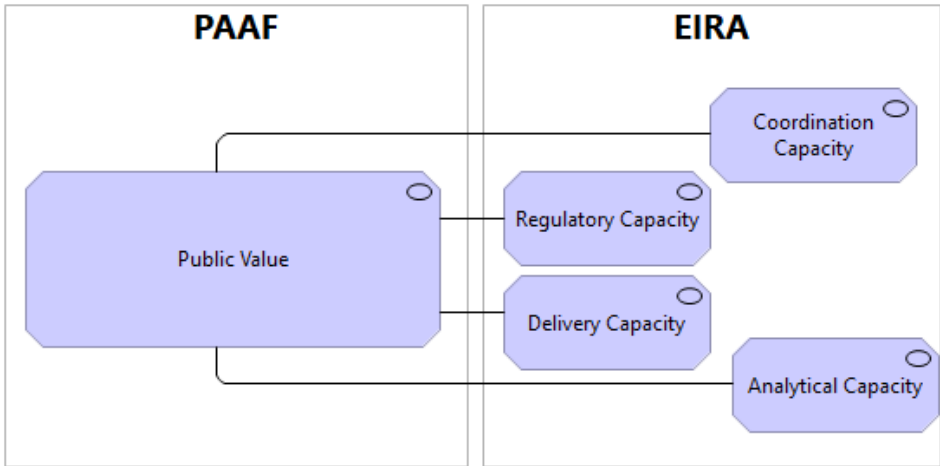
Summarize the most important public value that is created by the Focal Public Administration (in the Name field) and describe this in detail.

The following list is a guideline for modelling this ABB:

- What is/are the public value(s) created by the interoperable digital public service (IDPS)?

Table 10. Pubic Value

PAAF	ABB	Public Value
	Concept	Value
	ID	N/A
	Description	Summarize the most important public value that is created by the Focal Public Administration (in the Name field) and describe this in detail.
	Representation	
EIRA	ABB	<ul style="list-style-type: none"> • Coordination Capacity • Regulatory Capacity • Delivery Capacity • Analytical Capacity
	Concept	Value
	ID	<ul style="list-style-type: none"> • http://data.europa.eu/dr8/CoordinationCapacityValue • http://data.europa.eu/dr8/RegulatoryCapacityValue • http://data.europa.eu/dr8/DeliveryCapacityValue

	<p>Description</p>	<ul style="list-style-type: none"> • http://data.europa.eu/dr8/AnalyticalCapacityValue • The Coordination Capacity Value ABB refers to mediating and bringing different administrative units and dispersed actors to work together to achieve joint actions. It is not only about vertical coordination by hierarchy but also about facilitating horizontal coordination across policy areas and organizations at the same administrative level. • The Regulatory Capacity Value ABB relates to a government's ability to develop, implement, and enforce regulations and rules effectively. It involves having the necessary resources, expertise, and mechanisms in place to establish and enforce regulatory frameworks that protect public interests, promote compliance, and achieve desired outcomes. • The Delivery Capacity Value ABB refers to the ability of public administrations to deliver public services, programs, and policies effectively and efficiently to citizens and stakeholders. It encompasses the overall performance, effectiveness, and responsiveness of public administration in meeting the needs and expectations of the public. • The Analytical Capacity Value ABB refers to the ability of public administrations to gather, analyse, and utilize data and evidence in decision-making processes. It involves having the skills, tools, and institutional arrangements to collect, interpret, and apply data to inform policy development, program design, and performance monitoring.
	<p>Example</p>	<p>The following ABBs represent the alignment between PAAF and EIRA.</p> 
<p>Alignment Saliency PAAF2EIRA</p>		<p>PAAF:Public Value refers to the value generated by the service value stream. EIRA divides the value on four capacities:</p> <ul style="list-style-type: none"> • Coordination Capacity • Regulatory Capacity • Delivery Capacity • Analytical Capacity <p>PAAF:Public Value can be aligned with EIRA's values, but requires a categorisation into the four capacities mentioned. This categorisation has to be aligned with the explanation of each capacity in the EIRA->Description field of this table.</p>

	Consider that values on EIRA are implemented by the EIRA:Digital Business Capability, but in PAAF, PAAF:Public Value is implemented by the PAAF:Service Value Stream.
Alignment Saliency EIRA2PAAF	<p>PAAF:Public Value represents a more generic value than the one presented on EIRA’s side (4 capacities). Therefore, EIRA’s values have to be modelled as more generic PAAF:Public Value.</p> <p>Consider that values on EIRA are implemented by the EIRA:Digital Business Capability, but in PAAF, PAAF:Public Value is implemented by the PAAF:Service Value Stream.</p>


2.3.8. Beneficiaries

This ABB depicts the beneficiary of the interoperable digital public service (IDPS). Using the form of a stakeholder it can represent an individual or organisation who receives the benefit of the value generated by the PAAF:Public Value.

The following list is a guideline for modelling this ABB:

- Who benefits from the interoperable digital public service IDPS? These might be individuals, organisations, departments, etc. in form of Stakeholders.

Table 11. Beneficiaries

PAAF	ABB	Beneficiaries
	Concept	Stakeholder
	ID	N/A
	Description	This ABB depicts the beneficiary of the interoperable digital public service (IDPS). Using the form of a stakeholder it can represent an individual or organisation who receives the benefit of the value generated by the PAAF:Public Value.
	Representation	
EIRA	ABB	Legal Entity / Individual
	Concept	Stakeholder
	ID	http://data.europa.eu/dr8/PublicAdministrationStakeholder
	Description	<p>Legal Entity: It is a Stakeholder that is a self-employed person, company, or organization that has legal rights and obligations.</p> <p>Individual: It is a Stakeholder that is a human being who may be dead or alive, but not imaginary.</p>
	Example	The following ABBs represent the alignment between PAAF and EIRA.

Alignment Saliency PAAF2EIRA		PAAF:Beneficiaries ABB refers to whom receives the value generated by Public Value. This is in form of Stakeholder, modelling both organisations or individuals. In the case of EIRA's side exist the distinction between Legal Entity and Individual, thus PAAF:Beneficiaries have to be modelled to the corresponding EIRA's ABB.
Alignment Saliency EIRA2PAAF		EIRA:Legal Entity and EIRA:Individual, when they are acting as beneficiaries of a value, can be aligned to PAAF:Beneficiaries.

2.3.9. Public Policy

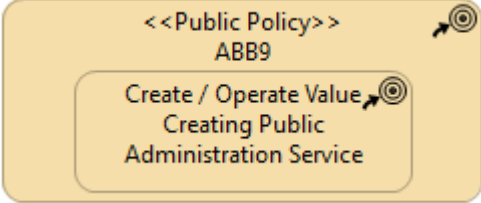
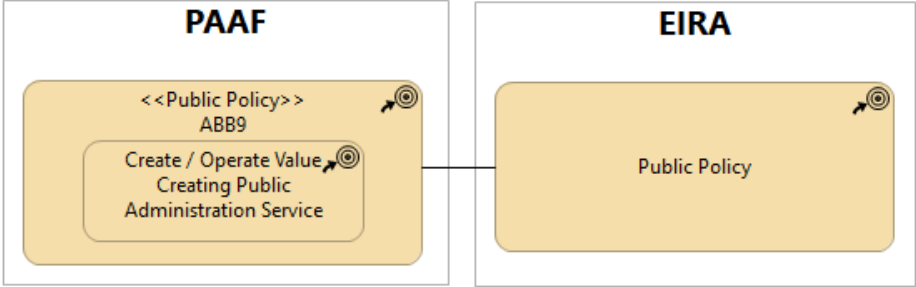
PAAF:Public Policy represents a set of principles followed by a public authority to bring about social change in the medium and long term in a given area. It is based on certain values and objectives and is implemented using a variety of methods. It applies on the territory within which the authority is authorised to act.

The following list is a guideline for modelling this ABB:

- What is the "course of action", project, change, public market, etc. that will lead to the outcome? In the Public Administration Architecture, the "Public Policy" (i.e. management or political responsible decision) that lies at the base of any such action (and time or money expenditure).

Table 12. Public Policy

PAAF	ABB	Public Policy
	Concept	Course of Action
	ID	ABB9
	Description	Set of principles followed by a public authority to bring about social change in the medium and long term in a given area. It is based on certain values and objectives and is implemented using a variety of methods. It applies on the territory within which the authority is authorised to act.

	Representation	
EIRA	ABB	Public Policy
	Concept	Course of Action
	ID	http://data.europa.eu/dr8/PublicPolicyCourseOfAction
	Description	Public Policy ABB is a Course of Action allowing public authorities to bring social change in the medium and long term in a given area.
	Example	<p>The following ABBs represent the alignment between PAAF and EIRA.</p> 
Saliency	<p>PAAF:Public Policy ABB refers to set of principles followed by a public authority to bring about social change in the medium and long term in a given area, same concept can be aligned on EIRA side which refers to the following definition: EIRA:Public Policy ABB is a Course of Action allowing public authorities to bring social change in the medium and long term in a given area. Both ABBs refers to the same concept, thus, they can be aligned on both directions.</p>	

2.3.10. Business Capability

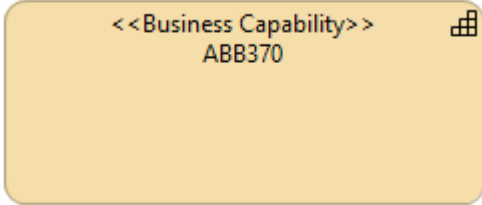
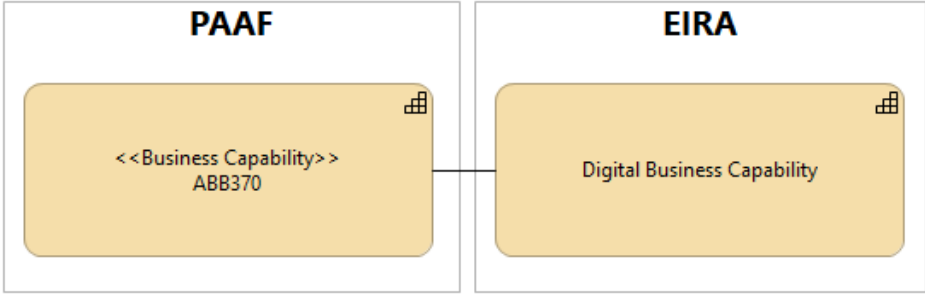
A business capability is the ability of a public administration to digitally perform an administrative function.

The following list is a guideline for modelling this ABB:

- What business capability is needed to "serve" the Public Administration Service Value Stream and/or to "realise" the Public Policy?
- What supporting capabilities are needed?
- What resources are needed?

Table 13. Business Capability

PAAF	ABB	Business Capability
	Concept	Capability

	ID	ABB370
	Description	A business capability is the ability of a public administration to digitally perform an administrative function.
	Representation	
EIRA	ABB	Digital Business Capability
	Concept	Capability
	ID	http://data.europa.eu/dr8/DigitalBusinessCapability
	Description	<p>Digital Business Capability ABB is a Capability, that corresponds to an ability implemented in a system to enable a public administration to perform an administrative function.</p> <p>Digital Business Capability supersedes Business Capability. However, in PAAF, the more generic Business Capability is preferred, because not all services in a PA are digital (and even Digital services might contain non-digital parts).</p>
	Example	<p>The following ABBs represent the alignment between PAAF and EIRA.</p> 
Saliency	Both ABB (PAAF and EIRA) refers to the same meaning for the Digital Business Capability as the ability implemented in a system to enable a public administration to digitally perform an administrative function. Therefore, they can be aligned on both directions.	

2.3.11. Digital Public Service

It is an interoperable public service provisioned by or on behalf of a public administration in support to the realization of a Public Administration digital business capability. An European digital public service comprises any digital public service exposed to a cross-border dimension in the Union.

The following list is a guideline for modelling this ABB:

- What service is realising the Public policy?
- What service is realising the "Business Capability" to realise the Public Policy and to support the Public Administration Service Value Stream?

Table 14. Service / Digital Public Service

PAAF	ABB	Digital Public Service
	Concept	Business Service
	ID	ABB1
	Description	It is an interoperable public service provisioned by or on behalf of a public administration in support to the realization of a Public Administration digital business capability. An European digital public service comprises any digital public service exposed to a cross-border dimension in the Union.
	Representation	<pre> classDiagram class Service["<<Service>> ABB369"] class DigitalPublicService["<<Digital Public Service>> ABB1"] Service < -- DigitalPublicService DigitalPublicService --> DigitalPublicService </pre>
EIRA	ABB	Digital Public Service
	Concept	Business Service
	ID	http://data.europa.eu/dr8/DigitalPublicBusinessService
	Description	Digital Public Service ABB is a Business Service that enables the implementation of a Public Administration digital business capability, provisioned via a digital service delivery mode by, or on behalf of a public administration. A Digital Public Service comprises any digital public service exposed to a cross-border dimension in the European Union.
	Example	The following ABBs represent the alignment between PAAF and EIRA.

		<pre> classDiagram class PAAF { class ABB369["<<Service>> ABB369"] class ABB1["<<Digital Public Service>> ABB1"] ABB1 -- > ABB369 } class EIRA { class DigitalPublicService["Digital Public Service"] } ABB1 -- DigitalPublicService </pre>
Saliency		<p>PAAF:Digital Public Service ABB represents a digital service which is a specialization for a more generic PAAF:Service. PAAF:Digital Public Service can be aligned to EIRA:Digital Public Service as both represent a service which is digital (not manual).</p>

3. CONCLUSION

PAAF is a reference architecture which is designed to model Public Administration from the Enterprise Architecture point of view. On the other hand, EIRA is a reference architecture model that is used for digital services and can be used as part of the interoperability design paradigms on public administrations.

Although both reference architectures have been designed to support the definition of the architectures for Public Administrations, it is important to understand the differences:

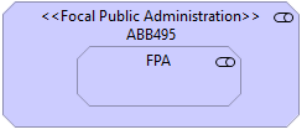


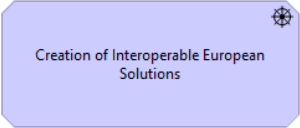

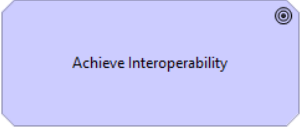

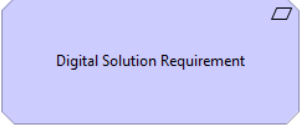
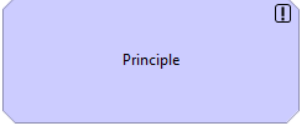
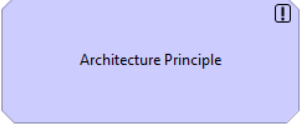
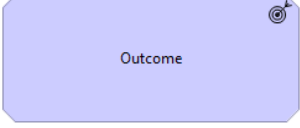

- **Level of Abstraction:** PAAF is oriented to be a reference on the design of enterprise architectures which could include strategy, motivation, business processes and stakeholders concepts, among others. EIRA is a reference architecture intended to describe solution architectures for interoperability in the public administration. Although EIRA also utilises business, motivation, and strategy ABBs, they are oriented to the definition of solution architectures.
- **Target audience:** PAAF's main target audience are Enterprise Architects supporting the definition of enterprise architectures; However, EIRA target audience are Solution Architects, despite of Enterprise Architects can use EIRA Model for defining solution architectures.

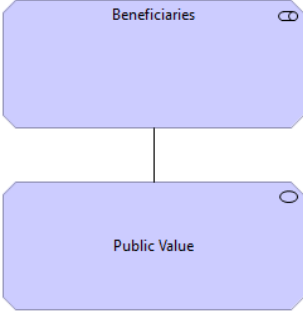
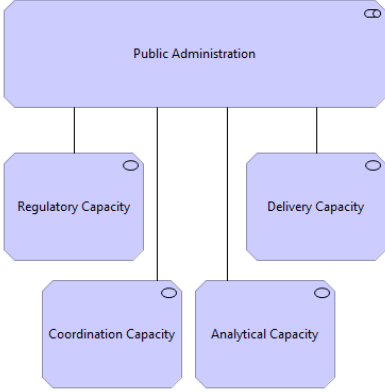
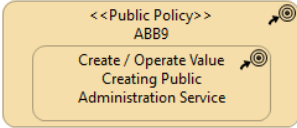
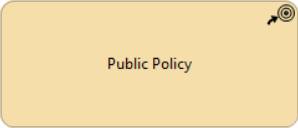
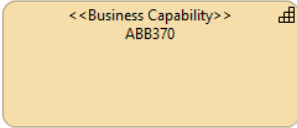
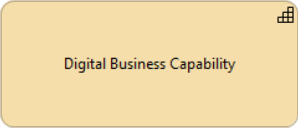

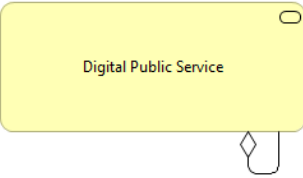
Despite of these differences, there is a potential mapping between both reference architectures where PAAF's ABBs have some correspondence with EIRA's ABBs, and viceversa. However, in some cases, this is not a full or one to one correspondence. As an example, and taking into consideration differences between both reference architectures, PAAF model allows the definition of non-digital (manual) Public Services or capabilities, which is not the case on EIRA side, where the model allows to define digital public services or digital business capabilities with no room for non-digital ABBs, therefore, this example shows that for some ABBs exists a partial correspondence between both models.

ANNEX I - PAAF – EIRA CHEAT SHEET

This is a summary of the alignment between PAAF and EIRA ABBs for quick reference.

Table 15. PAAF – EIRA Cheat Sheet

ArchiMate's Classes	PAAF ABB	EIRA Key Alignment Enabler ABB
Stakeholder		
Driver		
Goal		
Requirement		
Principle		
Outcome		

<p>Public Value / Beneficiaries</p>	 <p>A diagram with two purple rounded rectangular boxes. The top box is labeled 'Beneficiaries' and the bottom box is labeled 'Public Value'. A vertical line connects the bottom of the 'Beneficiaries' box to the top of the 'Public Value' box.</p>	 <p>A diagram with a purple rounded rectangular box at the top labeled 'Public Administration'. Below it are four smaller purple rounded rectangular boxes: 'Regulatory Capacity' and 'Delivery Capacity' on the left and right respectively, and 'Coordination Capacity' and 'Analytical Capacity' at the bottom. Vertical lines connect 'Public Administration' to each of the four capacity boxes.</p>
<p>Course of Action</p>	 <p>A diagram with a light orange rounded rectangular box. The top text is '<<Public Policy>> ABB9'. Below it is a smaller rounded rectangular box containing the text 'Create / Operate Value Creating Public Administration Service'.</p>	 <p>A diagram with a light orange rounded rectangular box labeled 'Public Policy'.</p>
<p>Capability</p>	 <p>A diagram with a light orange rounded rectangular box. The top text is '<<Business Capability>> ABB370'.</p>	 <p>A diagram with a light orange rounded rectangular box labeled 'Digital Business Capability'.</p>
<p>Business Service</p>	 <p>A diagram with a yellow rounded rectangular box. The top text is '<<Digital Public Service>> ABB1'. There is a small white circle in the top right corner and a small white diamond in the bottom right corner.</p>	 <p>A diagram with a yellow rounded rectangular box labeled 'Digital Public Service'. There is a small white circle in the top right corner and a small white diamond in the bottom right corner.</p>